



MISSOURI

2007

ANNUAL REPORT





STATE OF MISSOURI
OFFICE OF THE ADJUTANT GENERAL
JEFFERSON CITY



Governor Matt Blunt

Dear Governor Blunt:

It is my privilege to report the readiness of the Missouri National Guard to respond to the needs of the citizens of our state is significantly greater today than before you took office. Our readiness to respond to the most likely and most catastrophic natural or manmade disasters is strong.

The face of the National Guard has changed since your inauguration. In the past two years, policies implemented under your command have resulted in increases in Soldier and Airmen end strength to more than 11,300. This set the conditions for successful acquisition of key equipment items and authorization of or transformation to new unit-level force structure allocations more suitable for homeland security missions as well as the Global War on Terrorism (GWOT). Further, your National Guard is an operational force, not a reserve. At an average age of 38, the force is younger but, at the same time, populated with more seasoned combat veterans and a higher density of participants in recent state emergency duty (SED) missions than at anytime in recent memory.

In 2008, the Missouri National Guard will support its largest single unit deployment since World War I, with more than 1,000 Soldiers deploying to lead peace enforcement operations in Kosovo. This, along with previously planned deployments will impact our capability here in Missouri. However, because of the success we have seen over the last two years, the effect will be less significant. At the peak of the future deployment cycle, approximately three months in early 2008, we will still maintain more than 55% of our employable force. The maximum used in response to SED was just over 550 soldiers or less than 6% of the force. During this short period in 2008, Missouri will retain force levels of more than 9,000 Army and Air National Guardsmen. A projected 1,500 new recruits will also be available on a limited basis. Historically, the most catastrophic event – the Great Flood of 1993 – required a total of 5,615 Soldiers. Faced with some type of emergency equal to or less than the Great Flood, we remain ready to rapidly assist. Under more catastrophic conditions, such as a major earthquake, I am confident in the Emergency Mutual Assistance Compact (EMAC) system and the willingness of other states to contribute forces to meet those challenges. Under an earthquake scenario, we would rely upon EMAC even if we had all forces home from overseas deployments.

In summary, we, as your most visible measure of executive resolve, remain Always Ready and Always There.

Sincerely,

King E. Sidwell
Major General, Missouri National Guard
The Adjutant General



Maj. Gen. King E. Sidwell



Annual Report 2007

The Missouri National Guard has a long and proud history of serving the state and nation. The Missouri Guard has approximately 11,000 Citizen-Soldiers and Airmen, in the Army and Air Guard, who stand ready to meet this dual mission.



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STATE EMERGENCY DUTY

MISSION



Our state mission is to support the governor by providing trained personnel and unit equipment capable of deploying to protect life and property, and to maintain peace, order and public safety.

- April 2006 - 55 Soldiers - tornado recovery - Caruthersville
- July 2006 - 626 Soldiers - summer storms - St. Louis
- September 2006 - 100 Soldiers - Amber alert assistance - Franklin County
- December 2006 - 250 Soldiers - winter storms - St. Louis, St. Louis County
- January 2007 ice storms - 525 Soldiers - SW Missouri, Central Missouri, St. Louis
- May 2007 spring floods - 130 - NW Missouri
- December 2007 - 250 Soldiers and Airmen - winter ice storms - SW/NW Missouri

Missouri National Guard Capabilities by Type of Unit

Missions that Support Civil Authorities

- | | |
|---|---|
| ➤ Military Police (Army/Air Guard) | ➤ Infantry (Army Guard) |
| ➤ Security Operations | ➤ Security Operations |
| ➤ Health and Welfare Checks | ➤ Health and Welfare Checks |
| ➤ Search and Rescue | ➤ Search and Rescue |
| ➤ Engineers (Army/Air Guard) | ➤ Transportation (on/off road) |
| ➤ Route Clearance | ➤ Distribution of supplies/equipment |
| ➤ Barrier Construction | |
| ➤ Horizontal/Vertical Construction | ➤ Support Battalion/units (Army/Air Guard) |
| ➤ Health and Welfare Checks | ➤ Sustainment Operations |
| ➤ Search and Rescue | ➤ Security Operations |
| ➤ Security Operations | ➤ Health and Welfare Checks |
| ➤ Aviation (Army/Air Guard) | ➤ Medical (Army/Air Guard) |
| ➤ Distribution of supplies/equipment | ➤ Medical Assistance |
| ➤ Reconnaissance | ➤ Health and Welfare Assessments |
| ➤ Search and Rescue | ➤ Sustainment Operations |
| ➤ Security Operations | |
| ➤ Airport Operations | |
| ➤ Command and Control Aircraft | |
| ➤ Signal (Army/Air Guard) | |
| ➤ Communications | |
| ➤ Network Security | |

Acronym Guide

AASF	Army Aviation Support Facility	EN	Engineer	OEF	Operation Enduring Freedom
ASB	Aviation Support Battalion	FA	Field Artillery	OIF	Operation Iraqi Freedom
ASMC	Area Support Medical Company	FLW	Fort Leonard Wood	ORD	Ordnance
AV	Aviation	FP	Force Provider	OSACOM	Operational Support Airlift Command
AVCRAD	Aviation Classification and Repair Activity Depot	FWD	Forward	PAD	Public Affairs Detachment
BDE	Brigade	FSC	Forward Support Company	REG	Regiment
BN	Battalion	GWOT	Global War on Terrorism	ROC	Rear Operations Center
BSB	Brigade Support Battalion	HHQ	Headquarters and Headquarters Detachment	RRM	Recruiting and Retention Management
CHEM	Chemical	HIMARS	High Mobility Artillery Rocket System	RSP	Recruit Sustainment Program
CID	Criminal Investigation Division	HIST	History	SPT	Support
CMD	Command	Horiz	Horizontal	STB	Special Troops Battalion
CO	Company	ISTS	Ike Skelton Training Site	TAC	Tactical
CP	Command Post	JFHQ	Joint Forces Headquarters	TM	Team
CSB	Corps Support Battalion	MAINT	Maintenance	TNG	Training
CST	Civil Support Team	ME	Maneuver Enhancement	TRP	Troop
DET	Detachment	MIL	Military	UEX	Unit of Employment
		MP	Military Police	VERT	Vertical
		MRBC	Multi-Role Bridge Company	WAFB	Whiteman Air Force Base

FEDERAL DEPLOYMENTS

MISSION



units

- 935th Aviation Support Battalion, Springfield
- 129th Field Artillery, Maryville
- 131st Fighter Wing, St. Louis
- 139th Airlift Wing, St. Joseph
- 157th Air Operations Group, Jefferson Barracks
- 935th Aviation Support Battalion, Springfield
- 1175th/3175th Military Police Platoon, St. Clair/Warrenton
- 20th Combat Aviation Brigade (Element), Sedalia
- 735th Quartermaster Company, De Soto
- 35th Engineer Brigade, Fort Leonard Wood
- Detachment 1, 35th Infantry Division, Kansas City
- 1138th Engineer Company (Sappers), Farmington
- 206th Area Support Medical Company, Springfield
- 175th Military Police Battalion, Fulton
- Co A, 1st Battalion 135th Aviation Battalion, Whiteman Air Force Base
- Headquarters 3rd Battalion, 135th Aviation Battalion, Lebanon
- Embedded Training Team, Afghanistan National Army
- 157 individuals deployed in support of GWOT

The Missouri National Guard's federal mission calls for the support of the U.S. national military objectives by providing trained and equipped troops for federal mobilization.

The Missouri National Guard had 1,785 Soldiers and Airmen deployed in contingency operations around the world in support of the "Global War on Terrorism" throughout calendar year 2007.



Deployments / Future Deployments (Impact)

- **GWOT** - The Missouri National Guard currently has just over 1,060 Soldiers and Airmen deployed in support of GWOT and the Balkan peace enforcement missions.
- **Southwest Border** - Twenty-seven soldiers, all available for recall if needed, continue to support Operation Jump Start along the US-Mexico border.
- **Kosovo** - In 2008, the Missouri National Guard is expected to support its largest single unit deployment since World War I, with more than 1,000 Soldiers deploying to lead operations in Kosovo. This, along with deployments already planned to Iraq and Afghanistan, will impact our capability here in Missouri. However, because of the success we have seen over the last two years, the impact is less significant.
- **State Emergency Duty** - At the peak of the future deployment cycle, Missouri will have force levels and equipment on hand equivalent to the capability resident in the entire Missouri National Guard at the end of 2004, which was 7,800.
 - The most catastrophic event since the earthquake of 1811/1812, the Great Flood of 1993, required a total of 5,615 soldiers to address a disaster impacting 112 Missouri counties.
- **New Horizons 2007** - New Horizons Guatemala, a three-month humanitarian mission successfully completed two medical clinics and two school houses. Medical care and veterinary services were also provided.
- **Alaska** - Participated in Joint Task Force Operation Alaska Road from its inception in 1997 through its completion in August 2007.

FINANCIAL INFORMATION

FISCAL YEAR 2007



CITY	TOTAL	CITY	TOTAL
Albany	\$1,874,978	Monett	\$1,197,830
Anderson	\$502,944	Neosho (Crowder)	\$1,806,846
Aurora	\$1,955,925	Nevada (Clark)	\$3,214,037
Boonville	\$437,541	Perryville	\$1,034,005
Pierce City	\$1,626,528	St. Louis (ARNG)	\$2,209,403
St. Louis (ANG)	\$69,898,414	Cape Girardeau	\$3,671,113
St. Peters	\$1,260,867	Carrollton	\$110,630
Carthage	\$1,178,545	Richmond	\$314,028
Rolla	\$2,997,871	Warrensburg	\$3,420,579
Sedalia	\$2,581,514	Warrenton	\$1,959,498
West Plains	\$814,517	Springfield	\$105,676,216
Chillicothe	\$10,978,083	Clinton	\$1,371,668
Desoto	\$6,648,399	Dexter	\$1,478,009
Farmington	\$3,173,270	Festus	\$3,056,859
Ft. Wood	\$20,268,451	Fulton	\$2,723,199
Harrisonville	\$2,428,001		
Independence	\$1,064,724		
Jackson	\$457,229		
Jfn Brks (ARNG)	\$9,149,847		
Jfn Brks (ANG)	\$72,917		
Jefferson City	\$97,171,620		
Joplin	\$8,814,587		
Kansas City	\$22,357,727		
Kennett	\$811,941		
Kirksville	\$214,189		
Lamar	\$854,903		
Lebanon	\$3,692,249		
Lexington	\$8,506,086		
Macon	\$286,025		
Marshall	\$1,366,299		
Maryville	\$2,937,041		
Mexico	\$1,301,435		
Moberly	\$766,554		

Total:

Missouri National Guard

\$528,820,072

Economic Impact (FY 07)

Traditional Guard Pay	\$100,640,966
Active Guard (AGR) Pay	\$84,647,058
Civil Service Technician (State)	\$100,716,139
Mobilized Pay	\$75,389,172
Total Guard Related Payrolls	\$361,393,335
Total Local Contracts (Supplies, Equip, Maint & Repair)	\$145,146,999
Local Construction Projects	\$22,279,738
Total Expended Locally	\$167,426,737
x Gross Income Multiplier for Missouri 1.617	

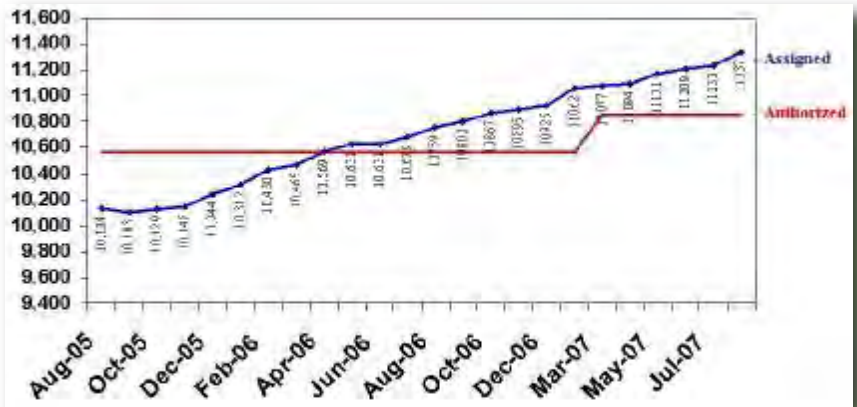
Total Economic Impact

\$855,102,056

STATE OF THE MISSOURI NATIONAL GUARD

Strength

- Air National Guard has achieved 100.2 percent strength or 2,666 Airmen.
- Army National Guard has achieved 108.3 percent strength or 8,710 Soldiers.
- Increased of end strength of more than 1,100 Soldiers and Airmen.
- First time in over 14 years end strength is poised to rise above 12,200 Soldiers and Airmen.



Organization

- The Army National Guard has transformed its units to support Global War on Terrorism (GWOT) with the addition of a second **military police battalion**, a **combat support brigade**, two **transportation companies** and a **combat aviation brigade**.
- A resulting impact of our success in recruiting Missourians to our ranks led to the acquisition of a **light infantry battalion**, a multi-functional **medical battalion headquarters** and an additional **light engineer (SAPPER) company**.
- Our capabilities are stationed throughout the state in 63 communities so as no particular portion of the state can be significantly impacted in a way effectively removing a complete capability from our inventory.

Equipment

- The Missouri National Guard has sufficient equipment on hand to meet historic state emergency duty and homeland security equipment requirements.
- While national needs have taxed equipment on hand for war time training, Missouri has retained significant capabilities for homeland security missions. Additionally, national-level acquisition programs have or will soon address our most significant shortfalls in communications systems, light and medium trucks and training facilities.
- The equipment needed for the Kosovo mission is already in theater. The Missouri National Guard is equipped at 53 percent of the critical dual-use equipment useful for state emergency duty missions and federal missions.

Operational Force

- The National Guard is an operational force, not a reserve.
- More combat veterans populate its ranks than anytime in history since World War II.
- More than 1,600 Soldiers and Airmen responded to the needs of the citizens of Missouri six times.



Planning / Preparedness

- Cracked Earth/New Madrid East Earthquake Consortium, increased training opportunities with US Northern Command and the Defense Coordinating Officer's office and participated in the Emergency Management Compact system with other states. Additional capability, when and if required to meet the most catastrophic natural or man-made disaster scenarios, will be available to the state.
- Equipment leasing through private contracting may satisfy equipment needs.
- Continue to mitigate uncertainty through a Joint Operational Planning process to increase our ability to clearly anticipate and articulate Missouri's need for military capabilities in the event of one of these events. This effort produced the first comprehensive plan to address an earthquake event along the New Madrid Fault Line. We have brutally critiqued our plan and, drawing from certain lessons learned from aggressive exercises, will re-write that plan this coming year.
- National Incident Management System - twice participated in state-level earthquake exercises, a pandemic exercise and a plague exercise.



35TH ENGINEER BRIGADE - FT. LEONARD WOOD

Mission

The 35th Engineer Brigade plans, integrates and directs the execution of engineer missions conducted by the 1140th Engineer Battalion Cape Girardeau and the 203rd Engineer Battalion in Joplin with their respective subordinate units. The 35th Engineer brigade provides technical and tactical guidance and command and control to the teams, companies, and battalions.

Organization

1140th Engineer Battalion

- Headquarters, 1140th Engineer Battalion - Cape Girardeau
- FSC 1140th Engineer Battalion - Cape Girardeau
- 1438th Engineer Company - Macon/Kirksville
- 1138th Engineer Company (SAPPERS) - Farmington/Fredericktown
- 220th Engineer Company - Festus
- 880th Engineer (HAUL) - Perryville

203rd Engineer Battalion

- HHC 203rd Engineer Battalion - Joplin
- FSC 203rd Engineer Battalion - Joplin
- 294th Engineer Company - Carthage/Anderson
- 276th Engineer Company - Monett/Pierce City
- 1141st Engineer Company - Kansas City
- 117th Engineer Team - Pierce City

Brig. Gen. Michael B. Pace
Command Sgt. Maj. Ray D. Harding

- 35th Engineer Brigade is currently deployed to Iraq in support of the Global War on Terrorism.



110TH COMBAT SUPPORT BRIGADE - KANSAS CITY

Mission

110th Combat Support Brigade (CSB) Maneuver Enhancement (ME) provides command and control (C2) of forces necessary to enable, enhance and protect the operational and tactical freedom of action of the Supported Force. It combines functional units such as engineer, military police, chemical, signal, rear-area operations, and (when assigned) a tactical combat force (TCF) into the new organization structure.

Organization

1-129th Field Artillery Battalion -

- HHS 1-129th Field Artillery Battalion - Maryville
- Co. A, 1-129th Field Artillery - Albany
- Co. B, 1-129th Field Artillery - Chillcothe
- Co. D, 1-129th Field Artillery - Independence
- 1128th Forward Support Company - Marshall/Richmond

35th Special Troops Battalion -

- HHC 35th Special Troops Battalion - St. Joseph/Kansas City
- Co. A 35th Special Troops Battalion - Tiffany Springs/Kansas City/St. Joseph
- Det. 1, 35th Infantry Division, Tactical Command Post - Kansas City
- Det. 1, 35th Infantry Division, Headquarters - Kansas City

311th BSB -

- HHD 311th Brigade Support Battalion - Lexington
- Co. A - 311th Brigade Support Battalion - Nevada/Lamar
- Co. B - 311th Brigade Support Battalion - Centertown/Lexington
- 548th Transportation Company - Trenton/Centertown

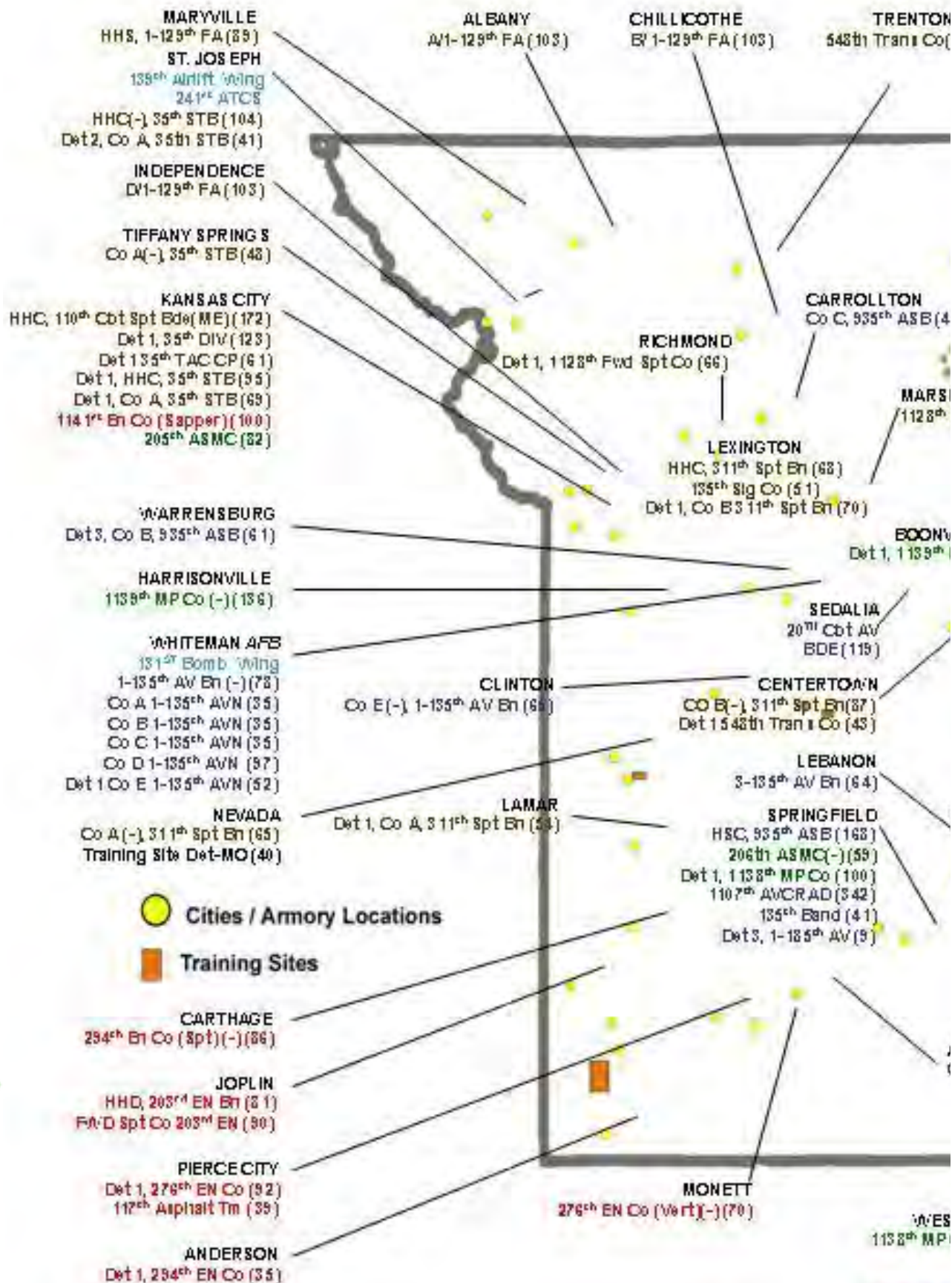
135th Signal Company - Lexington

Col. Randy Alewel
Command Sgt. Maj. Phillip Lederle

- Deployed over 100 soldiers to Kosovo in support of the 35th Infantry Division.

- Deployed a Security Force unit to Afghanistan.





THIS MAP
For acronym



IT TO SCALE.

— see page 4



70TH TROOP COMMAND - JEFFERSON BARRACKS

Mission

Provide command and control, training, guidance, assistance and administrative and logistical support to its subordinate commands.

Organization

175th Military Police Battalion - Columbia

- 1139th Military Police Co - Harrisonville/Boonville
- 2175th Military Police Co - Hannibal/Moberly
- 1140th Military Police Co - Fulton/Columbia
- 3175th Military Police Co - Warrenton/Mexico

135th ROC - St. Louis

- 205th Area Support Medical Company - Kansas City
- 206th Area Support Medical Company - Springfield/St. Louis
- 3175th Chemical Company - St. Peters
- 1138th Trans Company - Dexter/Portageville/Sikeston

205th Military Police Battalion - Poplar Bluff

- 1175th Military Police Co - St. Clair/St. Louis
- 1137th Military Police Co - Kennett/Jackson/Doniphan
- 1138th Military Police Co - West Plains/Springfield

835th CSSB - Jefferson City

- 1035th Maint. Co. - Jefferson Barracks
- 735th FP Co. - DeSoto/Poplar Bluff/Jefferson City
Cape Girardeau/Rolla/Jefferson Barracks

4175th Military Police Detachment - Fulton

- 38 units and detachments are located in 26 armories across the state of Missouri.

- Combined authorized strength of 2,788 and this fiscal year surpassed its assigned strength to 2,938 or 105.4 percent.

- Provided a military police platoon-sized elements to support Operation New Horizons in Honduras.



Col. David F. Irwin
Command Sgt. Maj. Charles E. Jones



20TH COMBAT AVIATION BRIGADE- SEDALIA

Mission

Mobilizes, prepares for combat, deploys to a theater of operations and provides command and control of assigned aviation forces.

Organization

1-135th Aviation Battalion - Whiteman Air Force Base

- 1-135th Aviation - Whiteman AFB
 - Company A Whiteman AFB
 - Co. B. Whiteman AFB
 - B. 1-135th Aviation - Whiteman AFB
- D Co. 1-135th Aviation - Whiteman AFB
- E Co. 1-135th Aviation - Clinton/Whiteman AFB

935th ASB - Springfield

- HSC 935th Aviation Support Battalion - Springfield
- A Co. 935th Aviation Support Battalion - Aurora
- Det. 3 - Company B 935th Aviation Support Battalion - Warrensburg
- C Co. 935th Aviation Support Battalion - Carrollton

1107th AVCRAD - Springfield

- 135th Army Band - Springfield
- Det. 3, Company I-185th TA - Springfield

3-135th Aviation Battalion - Lebanon

- B Co., 1-134th Aviation Co. - Jefferson City
- 1-106th Aviation - Fort Leonard Wood
 - Headquarters, Headquarters Company
 - Company C
 - Det. 1, D Company;
 - Det. 1, E Company

Col. Kevin P. Robinson
Command Sgt. Maj. Jerry W. Ferguson



- Mobilized over 475 soldiers in support of the global war on terrorism.



Mission

While the primary operational mission of the 131st Fighter Wing is its F-15C/D air superiority operations, other manpower is dedicated to providing for the unit's overall combat readiness, base operating support at Lambert and for performing combat and emergency duty in support of federal and state missions. Detachment 1 is Missouri's only aerial bombing and gunnery range, serving users of all services throughout the Midwest. Tenant units at Lambert have unique skill sets that set them apart, including the 231st CEF's high-demand construction planning and management, the 239th CBCS' highly mobile, deployable communications capability, and the 571st AFB's professional musical ensembles.

Organization

131st Operations Group - St. Louis

- 110th Fighter Squadron
- 131st Operations Support Flight

131st Maintenance Group - St. Louis

- 131st Aircraft Maintenance Squadron
- 131st Maintenance Squadron
- 131st Maintenance Operations Flight

131st Mission Support Group - St. Louis

- 131st Civil Engineer Squadron
- 131st Logistics Readiness Squadron
- 131st Security Forces Squadron
- 131st Communications Flight
- 131st Mission Support Flight
- 131st Services Flight

131st Medical Group - St. Louis

Det. 1, Cannon Range - Laquey

Tenant Units

239th Combat Communications Squadron

231st Civil Engineer Flight

571st Air Force Band, Band of the Central States

- Began transition to the B-2, an Air National Guard first.

- Deployed more than 100 people, including civil engineers and medical staff to the Southwest border for Operation Jump Start.

- Mobilized/deployed nearly 600 Airmen in support of Operations Noble Eagle, Iraqi Freedom and Enduring Freedom.

Col. Robert L. Leeker
Command Chief Lisa D. Kessinger



139TH AIRLIFT WING - ST. JOSEPH

Mission

Providing the state and nation with immediately deployable combat-ready C-130 H- model aircraft, the 139th remains globally engaged in continuing operations.

Organization

139th Operations Group - St. Joseph

- 180th Airlift Squadron
- 139th Operations Support Flight

139th Maintenance Group - St. Joseph

- 139th Aircraft Maintenance Squadron
- 139th Maintenance Squadron
- 139th Maintenance Operations Flight

139th Mission Support Group - St. Joseph

- 139th Civil Engineer Squadron
- 139th Logistic Readiness Squadron
- 139th Security Forces Squadron
- 139th Communications Flight
- 139th Mission Support Flight
- 139th Services Flight
- 139th Aerial Port Squadron

139th Medical Group - St. Joseph

Tenant Units

241st Air Traffic Control Squadron

Advanced Airlift Tactics Training Center

Col. Stephen D. Cotter
Command Chief Gaila Sullivan



- Medical group personnel among the first dozen units nationwide to offer the new emergency room mission.

- Dedicated a new air traffic control building and a reception center.

- Deployed more than 400 members in support of initiatives - OEF and OIF and Operation Joint Forge.



157TH AIR OPERATIONS GROUP - JEFFERSON BARRACK

Mission

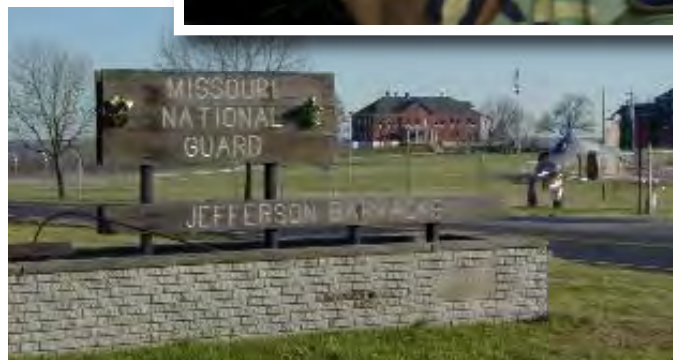
The 157th Air Operations Group responds to operational requirements within the Headquarters Pacific Air Force (HQ PACAF) area of responsibility, which covers an area from the east coast of Africa to the west coast of the North/South American land mass.

Organization

Tenant Units

218th Engineering Installation
157th Air Operations Center

Col. David W. Newman
Command Chief Patrick Kilgore



GUARD PROGRAMS

Veterans Recognition Program

Awards consist of a medal, medallion, and certificate and letters from the Adjutant General and the Governor.

- First established in 2000 with the creation of the World War II Veterans' Award.
- 2003 Korean War Medallion was added.
- 2006 the Vietnam War Award was established.

The Award	Year to Date Awarded
World War II Award	43,710
Korean War Award	14,133
Vietnam War Award	10,000

Family Program Office

The State Family Program Office mission is twofold: to improve the quality of life for Missouri National Guard men and women and to enhance service member readiness and retention.

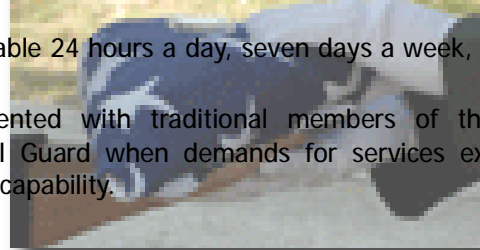
- **Youth Program** reached out to more than 140 National Guard youth through hometown armory events and conducting the first Missouri National Guard Family Program Youth Camp
- **Family Readiness Group Training and Volunteer Management** Trained over 200 volunteers through Guard Family Team Building, Operation READY, and the State Family Program Volunteer Conference.
- **Marriage Enrichment** Seminars are a joint effort between the Family Program and the State Chaplains Office that help couples reconnect after extended separations. These are offered a minimum of three times per year in different locations throughout the state. A total of 82 individuals took part in this year's "couples retreat training."
- **Family Assistance Center and the Missouri Military Family Relief Fund**
 - provides emergency financial assistance to qualified military members and their Families.
 - Applicants must have served or be serving on active duty as a result of the September 11, 2001 terrorist attacks.
 - Grants up to \$3000 are available to members of the Missouri National Guard and their Families.
 - Missouri residents who are a member of a Reserve Component (Army Reserve, Navy Reserve, etc.) and their Families can also apply for the grant. This fund has provided over \$50,000 in financial assistance.



Funeral Honors Program

Assist in coordinating and providing military funeral honors to veterans.

- Thirteen teams are strategically located throughout the state, including teams at Cape Girardeau, Jefferson City, Joplin, Kansas City, Macon, Poplar Bluff, Rolla, Springfield, St. Joseph, Warrensburg, West Plains and two teams in St. Louis,
- Available 24 hours a day, seven days a week, 365 days a year
- augmented with traditional members of the Missouri National Guard when demands for services exceed their normal capability.



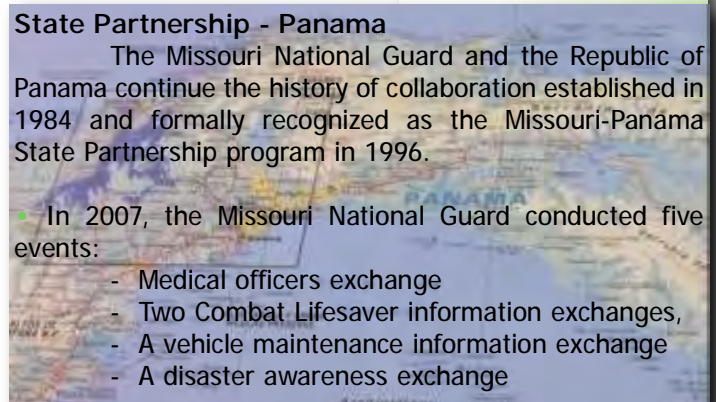
Provides education, consultation, and mediation for Missouri employers of the Guard and Reserve employees.

- Case load increased by 92 percent - 370 cases in 2007.
- 95 percent resolution record with 5 percent referred to the U.S. Department of Labor, for enforcement action.
- Over 4,000 Servicemembers briefed.
- Recognized supportive employers through the Outreach & Award Program - 11 Missouri employers were publicly recognized.
- Employer Symposium - 90 employers, civic and military leaders were recognized.

State Partnership - Panama

The Missouri National Guard and the Republic of Panama continue the history of collaboration established in 1984 and formally recognized as the Missouri-Panama State Partnership program in 1996.

- In 2007, the Missouri National Guard conducted five events:
 - Medical officers exchange
 - Two Combat Lifesaver information exchanges,
 - A vehicle maintenance information exchange
 - A disaster awareness exchange



GUARD PROGRAMS

Transition Assistance Office

Provides assistance to servicemembers in accessing Veterans Affairs benefits and healthcare services. Assistance includes obtaining entitlements through the TRICARE Military Health System and access to community resources as well. The initiative began in May 2005.

- **Reaching Servicemembers** - Over 22 benefits briefings throughout the state briefed over 2,800 Soldiers, Airmen, Veterans and family member
- **Established partnerships** - Department of Veterans Affairs, Social Security Administration, Department of Conservation, TRICARE Medical and Dental, U.S. Department of Labor, Missouri's 529 College Savings Plan, Missouri Veterans Commission, U.S. Small Business Administration and the Missouri Career Center Military.co
- Hosted the first Military, Veterans and Spouse Career Fair, over 50 employer and resource booths
- Conducted quarterly site visits and welfare briefings with Servicemembers injured in a duty status at the Warrior Transition Unit at Fort Leonard Wood and Fort Riley, KS.



CONSTRUCTION



The Facilities Division continues to provide effective design, quality construction and comprehensive maintenance of facilities and installations to ensure mission accomplishment.

- Facilities Division expanded the Guard's community presence through the addition of a readiness center in St. Louis
- Construction was completed in October 2007 for Phase I of a four-phased project of the Aviation Classification Repair Activity Depot (AVCRAD) in Springfield.
- The MK 19 machine gun range at Ft Leonard Wood is complete.
- Design is underway for a new Joint Armed Forces Reserve Center (AFRC) to be constructed at the historical Jefferson Barracks area in St Louis.
- Design is complete and bidding has begun for construction of a new aviation maintenance facility at Whiteman Air Force Base in Knob Noster.



FIELD OPERATING AGENCIES

Counterdrug Task Force

The National Guard Counterdrug Task Force, with members in most major communities, provides highly skilled personnel, specialized equipment, and facilities to support law enforcement agencies and community-based

Counter-Drug Operations / Capability

- Provided aerial and analytical support to law enforcement in seizures between 2005 - 2007
 - \$128.5 million in drugs,
 - \$28.5 million in drug related currency,
 - \$2.5 million in property, 1,200 meth labs
 - 1,300 weapons
 - 8,600 arrests of drug-related suspects
- 37 Soldiers and Airmen currently participate in Counter-drug Task Force school programs/analyst support roles.
- Worked in 42 schools with over 4,000 youth.

organizations in response to the changing drug threat. The task force has three main efforts - supply reduction, demand reduction and Reconnaissance and Interdiction Detachment (RAID).

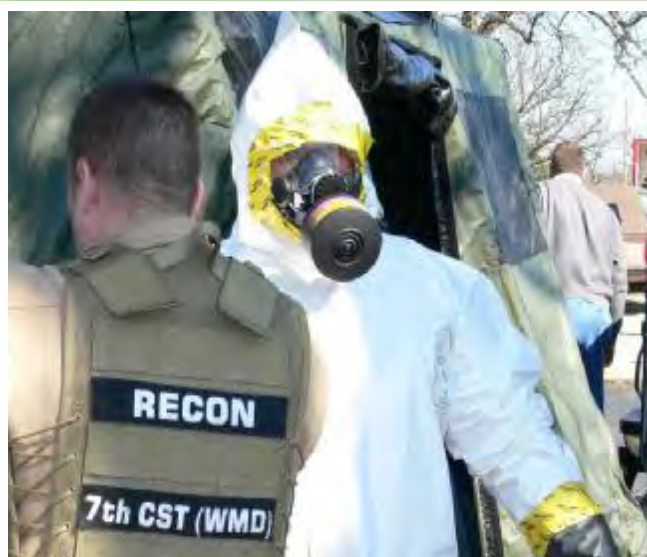


140th Regiment, Missouri Regional Training Institute

The 140th Regiment, Missouri Regional Training Institute at Ft Leonard Wood, and Regional Training Site-Maintenance in Jefferson City, train Soldiers for the Army National Guard from all 54 states and territories, the US Army Reserve, and active Army.

Training Stats

- Overall - trained 2,209
- MO-RTI conducted 65 courses for 1,471 students.
- RTS-M conducted 75 courses for 738 students.
- converted to a Military Occupational Specialty (MOS) producing school - teaching four courses,
- Newly-certified as a state Warrant Officer Candidate School.
- New directive - assist deploying units with required tasks.



7th WMD Civil Support Team

The 7th Weapons of Mass Destruction Civil Support Team supports civil authorities at domestic chemical, biological, radiological, nuclear and high yield explosive incidents - both man made and natural.

- Represents state and federal government.
- Assists local emergency responders.
- Advise on response measures, and assist with requests for additional support.
- Operates as a state asset - command and control of the Governor.

